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Technology, Culture, and Deviance at NASA, Enlarged Edition, Diane Vaughan is published by University of Chicago Press.

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work in shaping the Challenger launch decision. She argues that the cost of failure, or risk was so high that the decision makers could not have decided to go ahead with the launch, as failure would jeopardize their organizational goals that were competing with safety of the mission. Risk and the Work Group Culture

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Challenger's fatal launch was more than just a hardware failure, it was the result of many decisions over the entire life of the shuttle program that resulted in a potentially fatal flaw from being viewed as what it truly was.

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According to Vaughan, the Challenger launch decision was

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made by moral individuals who responded to production pressures but consistently abided by the set of rules governing the definition of safety and risk. Engineers and managers were aware of problems with the o-rings, but they evaluated the evidence of

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In "The Challenger Launch Decision," Diane Vaughan recreates the steps leading up to that fateful decision, contradicting conventional interpretations to prove that what occurred at NASA was not skulduggery or misconduct but a disastrous mistake.

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Diane Vaughan is an American sociologist and professor at Columbia University. She is known for her work on organizational and management issues, in particular in the

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case of the space shuttle Challenger Disaster.. In the understanding of safety and risk, Vaughan is perhaps best known for coining the phrase "normalization of deviance", which she has used to explain the sociological causes of ...

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beyond the widely held belief that pressure from NASA management to meet a launch schedule contributed to the decision to bypass multiple internal ...

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